From: pshapiro@his.com@inetgw

To: Microsoft ATR

Date: 1/17/02 6:54am

Subject: microsoft settlement

ideas on an appropriate remedy in the microsoft case:

since microsoft has muscled out so many small software companies, an appropriate remedy is to require microsoft to set aside \$5 billion to fund the emergence of 5000 new, small software companies. these 5000 new software companies will restore vital competition to the software industry--- which has had an 800-pound gorilla sitting on top of it for far too many years.

software innovation by small software companies has been smothered and the country needs to rekindle those flames of innovation.

since the damage done has been over a period of more than 10 years, microsoft ought to fund remediation of this damage for more than 10 years.

- phil shapiro arlington, virginia

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